



Indonesia's Food & Beverage Industry: Investment Trends and Financing Opportunities

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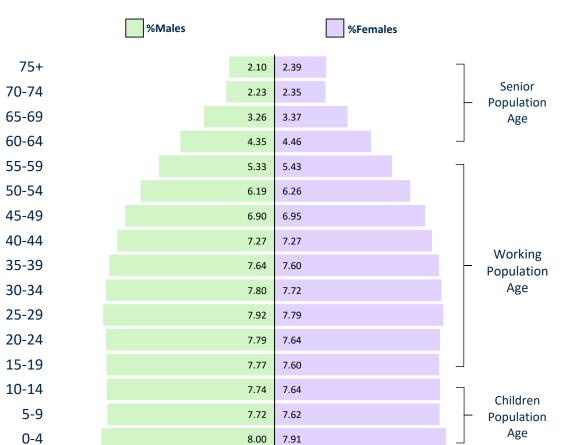


Supportive Factors for Indonesia's F&B Industry (1)

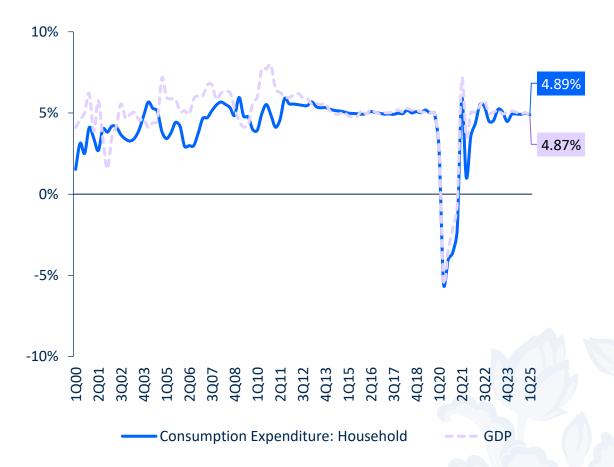


Indonesia's growing population and demographic dividend continue to drive steady consumption, sustaining 4.5%—5% per year.

Indonesia's Population Pyramid, 2025



Indonesia's Household Consumption GDP Growth (%yoy)



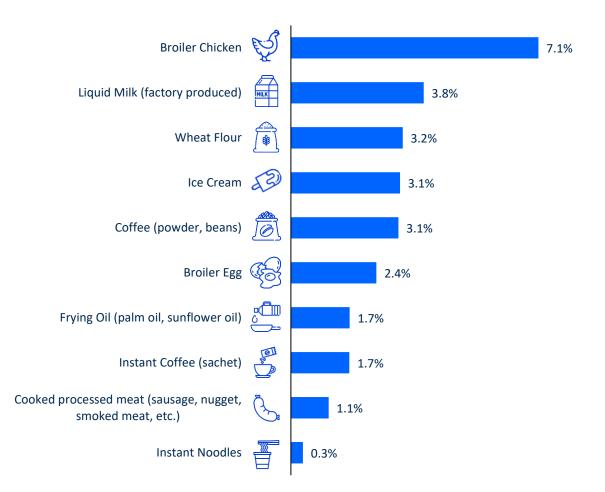


Supportive Factors for Indonesia's F&B Industry (2)

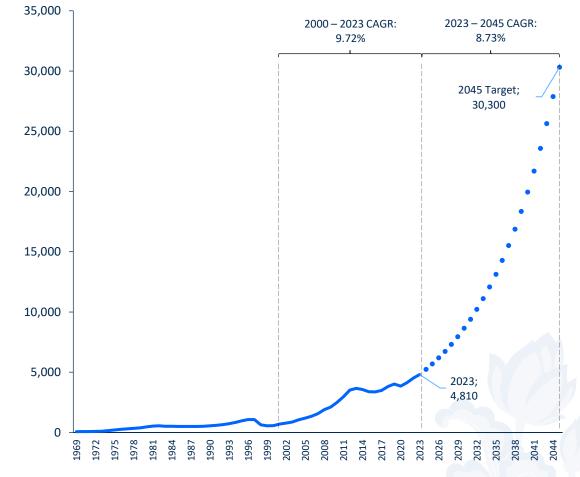


Rising incomes and shifting consumer preferences toward convenience are driving growth in Indonesia's F&B Industry.

CAGR of Per Capita Consumption by Product, 2019 -2024



Indonesia's GNI per Capita 1969 - 2045 (US\$)





Banking Perspective on F&B Industry



Abundant raw materials and government-backed agricultural development strengthen Indonesia's sustainable supply base for the F&B industry

Top Producers of Several Agricultural Products

Indonesia become top global and regional producers of several agricultural commodities, including for fisheries and aquaculture.



Palm Oil 47.50 Mn MT #1st Global



Rice 33.02 Mn MT #1st ASEAN



Seaweed 9.75 Mn Tons #2nd Global



Cocoa Beans 180 Th Tons #7th Global



Maize 12.70 Mn MT #1st ASEAN



Shrimp*
226.04 Th Tons
#4th Global



Coffee Beans 10.9 Mn Bags (60kg) #4th Global



Eggs 6.89 Mn Tons #4th Global



Capture Fisheries 6.84 Mn MT #2nd Global



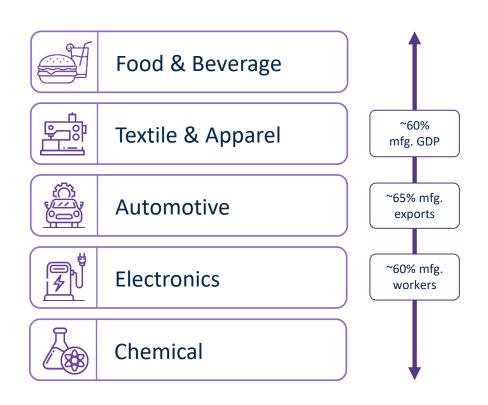
Banking Perspective on F&B Industry (1)



With strong government backing, Indonesia's F&B sector is increasingly prioritized by banks for financing and transactional support.

A.T. Kearney suggestions on Indonesia's Manufacturing Sector Priority

(5 sectors were selected for "Making Indonesia 4.0")



2025-2029 Medium-Term Development Plan Main Priority Activities Coconut Salt Seaweed Oil Palm

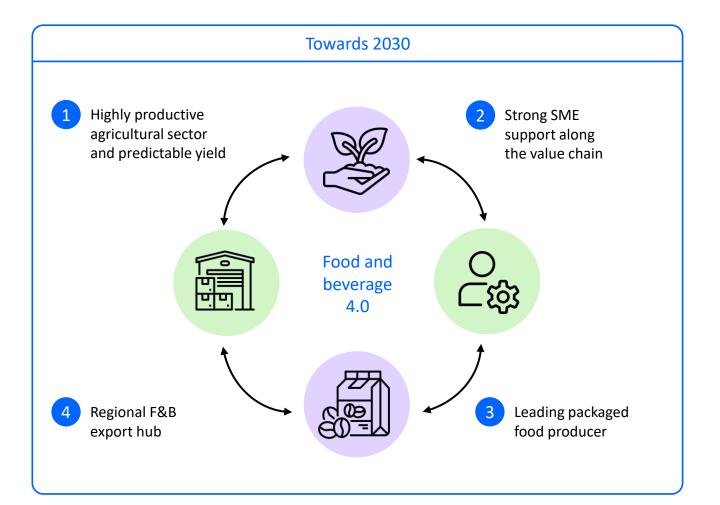
2025-2029 Medium-Term Development Plan Main Priority Activities			
Dairy Processing	ex: liquid, powdered and condensed milk, probiotics, etc.		
Refreshment Product	ex: coffee-based product ,tea-based product, cacao, etc.		
Fish Processing	ex: preserved fish, fillets, and other fish and seaweed processed products.		
Vegetable Oil Processing	ex: fortified cooking oil and vegetable oil-based products.		
Fruit/Vegetable Processing	ex: canned fruits/vegetables, fruit processing industry waste-based supplements.		
Flour and Cane Sugar	ex: starch, tropical wheat flour, granulated composite flour, sugar.		



Banking Perspective on F&B Industry (2)



F&B sector development strategies involving MSMEs create new opportunities for banks to expand financing in this segment.



The Food & Beverage 4.0 strategy includes:

- 1 Enhancing productivity in upstream sectors—agriculture, livestock, and fisheries—through advanced technologies such as automated monitoring and drones
- 2 Supporting MSMEs across the value chain to adopt technologies that boost output and market share, as over 80% of the workforce is in MSMEs;
- Investing in packaged food products to meet growing domestic demand;
- Expanding exports by leveraging agricultural resources and domestic economies of scale.

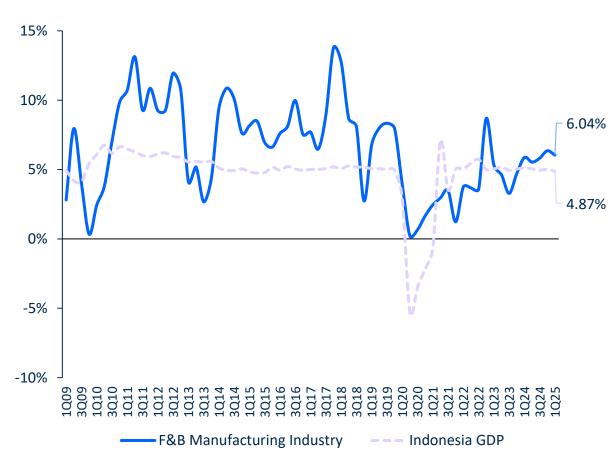


Banking Perspective on F&B Industry (3)

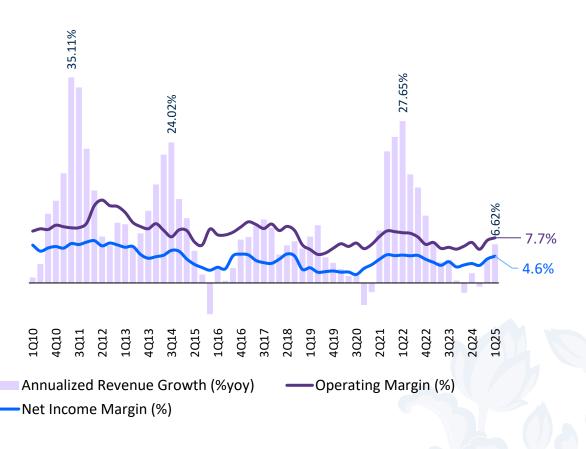


Faster growth, resilience in downturns, and stable margins make Indonesia's F&B sector attractive for bank financing.

F&B Manufacturing and Indonesia's GDP Growth



Median Revenue Growth, Operating Margin, and Net Income Margin from Publicly Listed F&B Companies



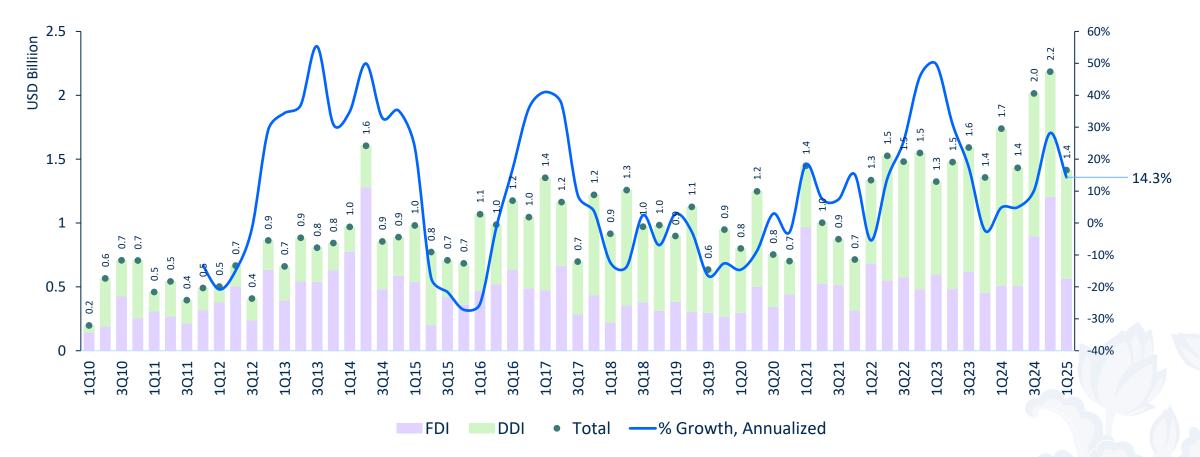




Banking Perspective on F&B Industry (4)

Rising FDI and DDI in Indonesia's F&B sector underscore strong financing needs and opportunities for banks.

Direct Investment in Indonesia's Food and Beverages Manufacturing (USD Billion)



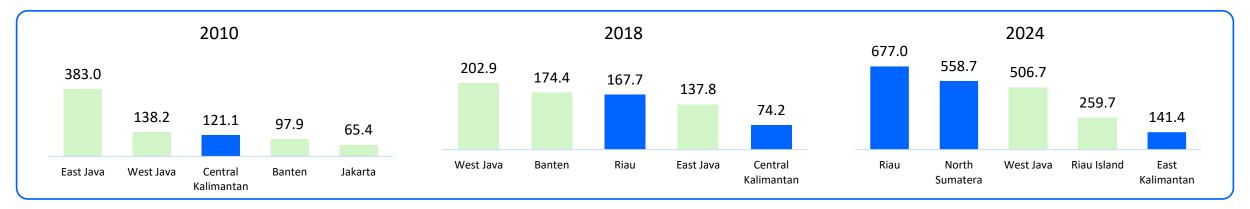






Provinces rich in agricultural resources attract most FDI in Indonesia's F&B sector, with ASEAN—led by Singapore and Malaysia—as key investors.

Top 5 Food & Beverage FDI by Province (USD Mn)



Top 5 Food & Beverage FDI by Origin Country (USD Mn)



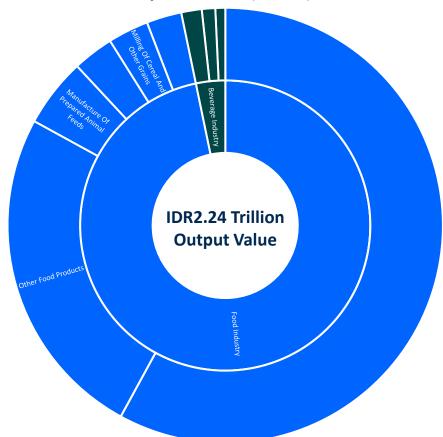


The trend of FDI and DDI in F&B Industry (2)

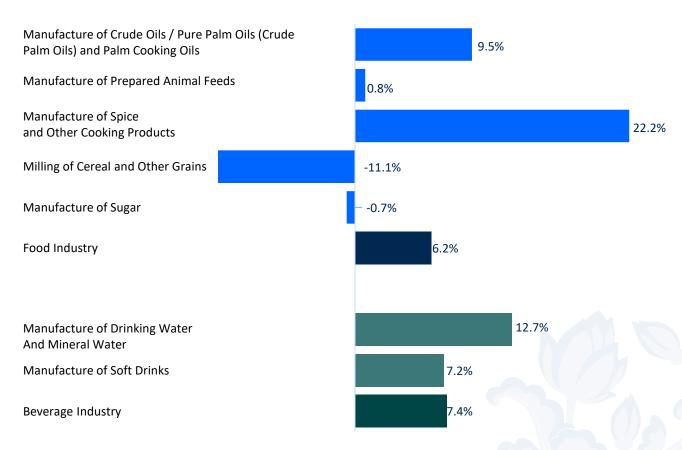


Indonesia's food and beverage industries consistently outpace overall economic growth, driving sector expansion.

Output Value in Food & Beverage Industry by Subsectors (IDR Tn)



CAGR of Food & Beverage Industry Output (Top 5 Output Value) (2017 - 2022)





The trend of FDI and DDI in F&B Industry (3)



Many F&B manufacturers in Indonesia have adopted vertical integration, producing key products locally from upstream to downstream.

Sector	Example Companies	Vertical Integration	Brands / Products
Palm Oil → Food	Indofood, Sinar Mas (SMART), Wilmar	Palm plantations → refining → consumer & industrial products	Bimoli, Sania, Rose Brand
Dairy	Indofood (Indomilk), Diamond, Greenfields	Dairy farms → processing → packaged dairy	Indomilk, Diamond, Greenfields
Poultry / Meat	Japfa, CP Indonesia, Malindo Feedmill	Feed mill → poultry farming → meat processing → frozen & ready-to-eat	So Good, Fiesta, SunnyGold
Cocoa / Chocolate	Mayora, Petra Foods (Delfi), Barry Callebaut Indonesia	Feed mill → poultry farming → meat processing → frozen & ready-to-eat	So Good, Fiesta, SunnyGold
Coffee	Mayora, Kapal Api, Nestlé Indonesia	Coffee beans → roasting → instant & RTD coffee	Torabika, Kapal Api
Snacks / Nuts	Garudafood	Peanut/nut sourcing → processing → branded snacks	Garuda, Gery
Sugar	Rajawali Nusantara Indonesia (RNI), state sugar mills	Peanut/nut sourcing → processing → branded snacks	Garuda, Gery
Seafood	CP Prima	Aquaculture → processing → frozen & packaged seafood	Shrimp, value-added seafood



Opportunity for Thai and Indonesia F&B Industry



1

Thailand and Indonesia offer complementary strengths in the F&B sector. Thailand brings advanced food processing technology, packaging, and product development, while Indonesia provides a large consumer market, abundant raw materials, and competitive labor. Both governments support joint ventures in areas such as grain storage, cold chain, and food distribution.

2

There are strong opportunities for collaboration through joint ventures in food processing, combining Thai expertise with Indonesian raw inputs, particularly in seafood, ready meals, and halal-certified products for Muslim markets. Thai firms are also encouraged to invest in Indonesia's Special Economic Zones (SEZs), processing palm oil, sugarcane, and other agricultural outputs into higher-value products.

3

Branded food partnerships present further opportunities, with Thai companies expanding their presence through local partners and Indonesian firms adopting innovations in plantbased proteins and functional foods. 2

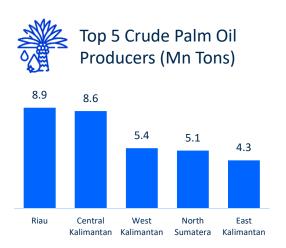
This collaboration offers win-win benefits. Thai firms gain raw material access and market expansion, while Indonesia benefits from technology transfer, capital inflows, and modernized processing capabilities. High-potential areas include fisheries, rice and grain processing, food biotech, and value-added packaged foods for the growing ASEAN market.

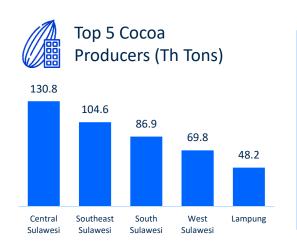


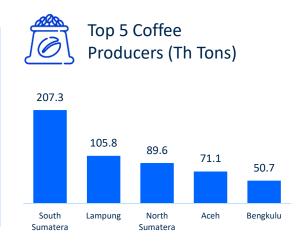
Development of F&B Manufacturing Outside Java (1)

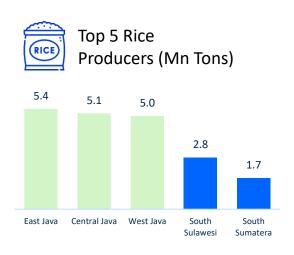


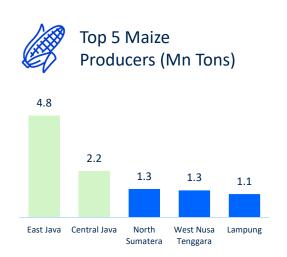
Outer Java is emerging as a key agricultural production hub, drawing increasing F&B sector investment.

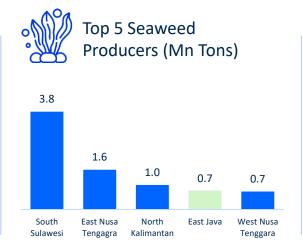


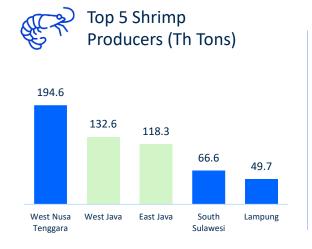


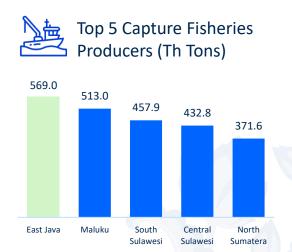










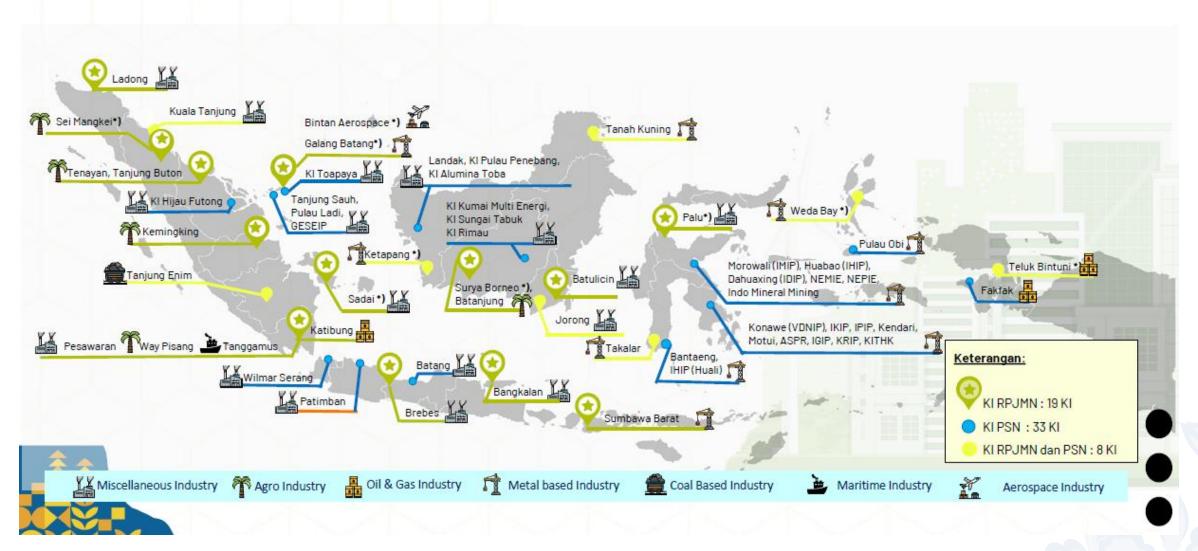




Development of F&B Manufacturing Outside Java (2)



SEZ development outside Java targets agriculture and F&B industries, driving investment in regional economies.





Development of F&B Manufacturing Outside Java (3)



Strong government incentives reflect commitment to accelerating SEZ development and attracting investors.

Incentive Type (Tax)	Details	
Corporate Income Tax Holiday	100% CIT exemption for 5–25 years (depending on investment size); after holiday: 50% CIT reduction for 2 years	
Tax Allowance (alternative)	30% additional income deduction over 6 years; accelerated depreciation; loss carry forward up to 10 years; lower dividend withholding tax (10%)	
VAT & Sales Tax	VAT not collected on imports to SEZ or on transactions inside SEZ; VAT-free equipment and raw materials	
Import Duty Exemption	No import duties for capital goods/equipment for 5 years; no import duty on raw materials used in production	
Excise Exemption	No excise on imported goods used inside SEZ	
Local Taxes (Property & Regional)	Local tax discounts of 50–100% (property tax, land & building taxes, local service fees)	

Facility / Incentive (Non Tax)	Details	
Streamlined Licensing	One-stop service; fast-track permits (business, construction, environmental)	
Customs Simplification	Simplified import/export procedures; bonded-zone like treatment (minimal red tape)	
Infrastructure Support	Government-developed infrastructure: roads, utilities, ports, logistics zones	
Land Use & Property Rights	Long-term land rights (up to 80 years); foreigners can own buildings inside SEZ	
Labor Flexibility	Easier labor regulations (contracting, shifts); lower minimum wages in outer islands; workforce training programs	
Immigration Facilities	Easier visa & KITAS/KITAP for foreign staff; multiple entry and residency pathways	
Repatriation of Profits	Lower withholding tax on dividends (10%); easy profit repatriation	

Source: www.aseanbriefing.com





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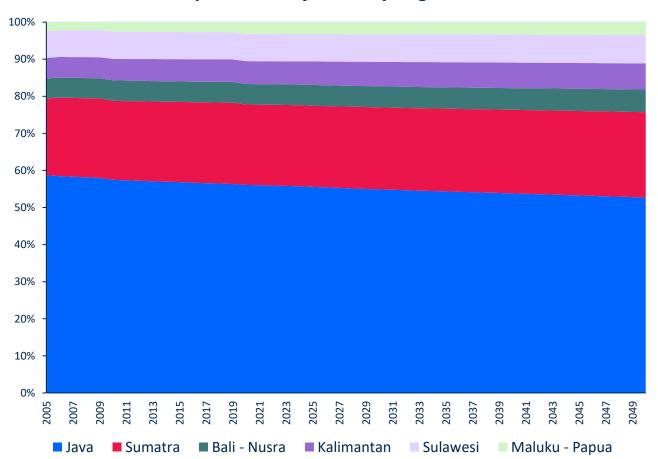


New Center of Growth in Outer Java Region



Indonesia's population will become less concentrated in Java, as the population growth rate outside Java outpaces that of Java.

Population Projection by Region



Population Growth CAGR

Maluku - Papua	2.82%	0.87%
Sulawesi	1.46%	0.73%
Kalimantan	2.01%	1.04%
Bali - Nusra	1.52%	0.91%
Sumatra	1.62%	0.79%
Java	1.06%	0.37%
	CAGR 2005 -2025	CAGR 2025 -2050

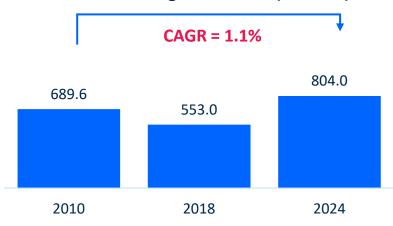




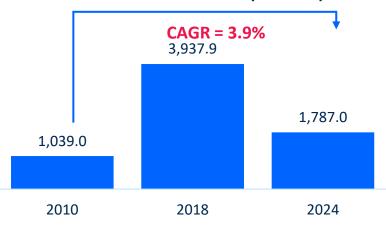


Outer Java Region become new hotspot for FDI in Food & Beverage Manufacturing and Real Estate

Food & Beverage FDI in Java (USD Mn)



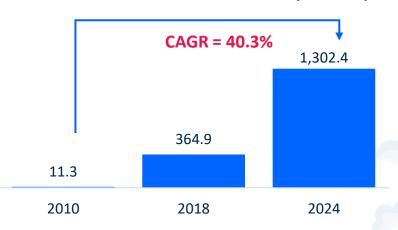
Real Estate FDI in Java (USD Mn)



Food & Beverage FDI in Outer Java (USD Mn)



Real Estate FDI in Outer Java (USD Mn)







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