

AKR Corporindo Tbk. **Corporate Presentation Indonesia Investment & Trade Forum 2025**







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Needs of Efficient Industrial Estate to Execute Downstreaming Program

Archipelago Characteristics with High Population Number



17,508 Islands

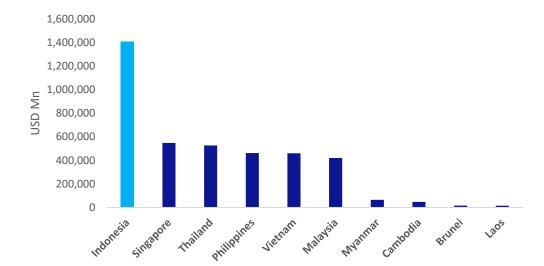
38 Provinces

282 Million Population

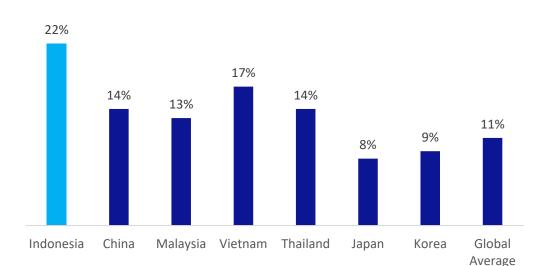
Over 700 Indigenous Languages

1,300 Ethnic Groups

Highest GDP in ASEAN Group

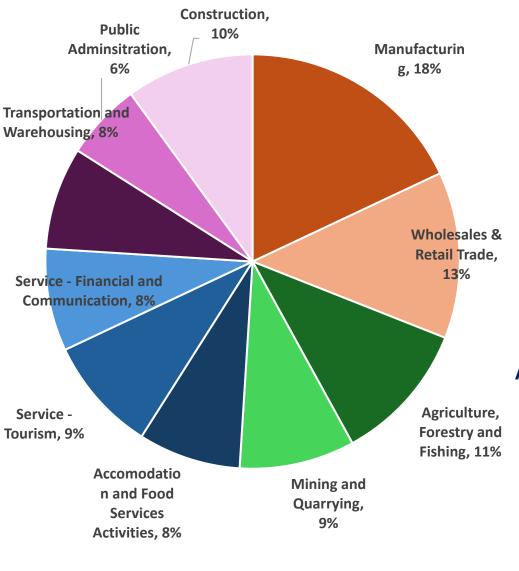


Highest Logistic Cost to GDP among Neighbors



Abundant Natural Resources and Productive Population

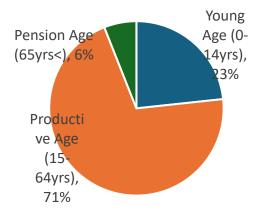
GDP Breakdown of Indonesia Per Sector



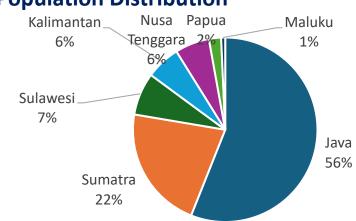
Abundant Natural Resources



Age Demography



Population Distribution



Downstreaming and Support From Government

Expected Downstreaming Multiplier in Indonesia

Nickel Supply Chain Precursor EV Battery Nickel Ore Stainless Copper Supply Chain Copper Cathode 3.9x Copper Cathode Copper Wire 24x Copper Copper Concentrate **Bauxite Supply Chain** 116x Solar Panel Component Aluminum Aluminum 5.3x Alumina 32x Bauxite Ore Food Pack Construction

Government Supports to Downstreaming Initiative

Incentives to Investors

- Tax Break (Tax Holiday, Tax Allowance)
- Special Economic Zone

Improving Ease of Doing Business

- Deregulation Task Force
- Online Single Submission (OSS) System
- Infrastructure Development

Development of Labor Force

- Free Meal Programs
- Vocational Training Centers
- Pre-Employment Card Program
- National Task Force for accelerating Downstreaming Development

Bilateral Cooperation

- G20
- EU Comprehensive Economic Partnership Agreement (CEPA)



Key to Success in Doing Business in Indonesia

Understanding about the Geographical Location of Business and Targeted Demographic

Know how to Collaborate with Government and Understanding about the Regulations

Know how to manage and develop Labor Force

Focus on Value Added Economy

Working with Reliable and Trusted Partner

Our Partners:









AKR Positioning in Indonesia

Pioneer And Leader In All Business Segments for 65 Years

Trading and Distribution



Petroleum

- Largest private distributor for B2B fuels
- Distributing B40 DIESEL, Marine Fuel Oil, and Gasoline
- Establishing retail network with bp



- Distributing Chlor alkali, Acids, and other basic chemical
- Market Leader in distribution of raw materials
- Longstanding relationship with principal

Industrial Estate



Integrated Industrial Estate

- Largest integrated industrial and port estate in Indonesia
- Special economic zone offering benefits



Industrial Utilities

- Captive Market from Industrial Tenants
- Flow of consistent income from utilities, ports, and cleaner energies







INDONESIA SEZ







"Why am I happy with this area? This is an integrated area. There is a port, there is an industrial area. There is also a power plant and a residential area" – 7th

President of Indonesia, Joko
Widodo
During his visit in March 2018



The presence of PMR Freeport further confirms the position of the Gresik Special Economic Zone as a center for downstreaming the precious metal industry that is competitive and globally competitive." – President Prabowo Subianto

During his visit in March 2025

What Constitutes Good Industrial Estate

Strategic Location and Accessibility

Robust Infrastructure and Utilities

Well-Planned Layout and Design for Ecosystem

Sustainability and Environmental Focus

Support and Incentives from Government

What JIIPE offers

At the center of Indonesia, equipped with multimode Access

World Class utilities

Clustering System, Creating ecosystem of industries

Zero Water Run off, SWRO, Waste Water Recycling and Solar Panel

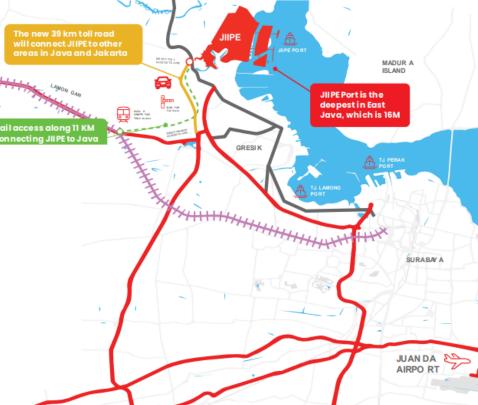
Special Economic Zone



Strategic Location with Multimode Access

At the Center of Indonesia SOUTH ASIA MIDDLE EAST JAPAN & KOREA Future Free Way (Krian-Legundi-Bunder-Manyar) Future RailWay **Distances to Strategic Location** Surabaya Via Tol 30 KM, Gresik 10.5 KM, Manyar Toll 3.5 KM Integrated Port (JIIPE), Tanjung Perak Harbor – Via Tol (27KM) Duduk Sampeyan Train Station (11 KM) Juanda Airport via Toll (55 KM)

JIIPE Offers Great Connectivity (Port, Railway and National Highway)





World Class Integrated Utilities and Deep-Sea Port

Complete Set of Integrated Industrial Utility Facilities



Electricity: Providing Options To Suit Tenants Needs Supported by 515MW Operational License

- National Grid (PLN): Transmitting high voltage electricity to tenants from various resources
- Gas power plant: 23 MW Dual Fuel Power Plant, with plan to expand to 250MW x 2 units
- Solar Panel: installing 400kwp and plan to construct 150MWp Floating solar panel



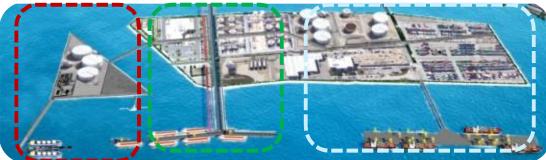
Water Supply: Providing reliable industrial water supply to tenants from municipality source and recycled water implementing zero water run-off.

- 100m3/hour Sea Water Reverse Osmosis Facility
- 1,500m3/day BWRO Facility



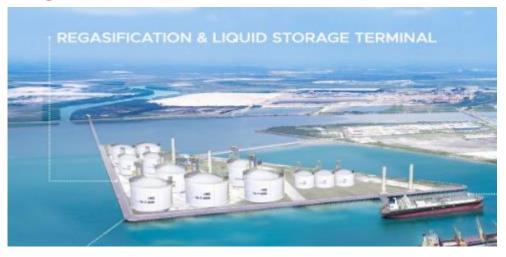
Gas Supply: enabling reliable transmission of industrial gas supply to various industries in JIIPE sourced from closest gas mining facilities and future gas terminal

Port Infrastructure



- Deep Sea Port of 14-16M, Capable of handling large size vessel & cargo
- Capable to handle Liquid bulk, multi cargo, and extraordinary cargo with 10mn Ton/year capacity
- Mooring Capacity 100,000 DWT
- 500M x 50M Wharf Able to serve 4 ships at the same time
- Protected by Natural Breakwater, Madura Island

Gas Receiving Terminal



To secure supply to our clients, AKR plans to build Receiving Gas Terminal integrated with JIIPE Port with total capacity of 4 million ton, expecting to be operational in 2028.



Clustering System, Creating Ecosystem of Industries

Clustering in JIIPE

Metal Cluster

- Smelter Copper
- Copper Foil
- Copper Strip
- Smelter Nickel
- RKEF Ferro Nickel
- Stainless Steel
- **Auto Spare** Parts
- Reinforced Rebar
- HRC
- Wired Rod
- Aluminium Industry

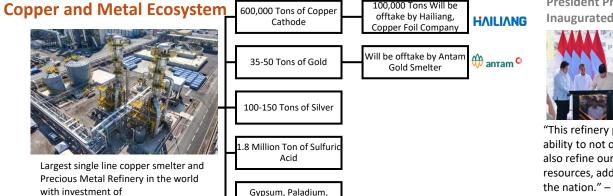
Chemical Cluster

- Petrochemical Plant
- Fertilizer Plant
- Pesticide Plant
- Float Glass
- Anode Battery Bleaching Earth
- Pharmaceutica
- Is Essence Oil Caprolactam
- Plant Lithium Ion **Battery Cell**
- Tin Industry

Energy Cluster

- Solar Panel Industry
- Wind Turbine Industry
- Turbine Factory
- Liquid Hydrogen Plant
- **EV Battery**
- **LNG Storage**
- **Energy Storage** System
- Battery Recycling

Existing and Under Development Ecosystem



President Prabowo Inaugurated PTFI Smelter



"This refinery proves our ability to not only mine but also refine our natural resources, adding value for the nation." - President Prabowo Subianto

Glass Ecosystem

USD 3.67bn



USD 700mn investment of Floating and Solar Panel Glass with total area of 98.5 HA, marking second largest tenant in JIIPE. The capacity reaches 1,100-2,200 Ton per day

Selenium, Others

Developing Auto and Construction glass

Export and Domestic Oriented



First Cargo of 205.7 Ton Clear Float Glass from Gresik to Riyadh. Integrated Port is proven to facilitate efficient transportation for international trade.

Electronic Cluster

- Robotic Automation
- PCB
- Smartphone
- Smart Tv
- Trafo
- Transformer Power
- MCB LV
- Genset
- IoT & Smart Household

Supporting Cluster

- Data Center
- Cold Storage
- Distribution Center
- Smart Warehouse
- Dry Port
- 3PL Services
- Packaaina Materials
- R&D Facility
- Hotel
- Industrial Hospital
- Marine Industry

Chemical Ecosystem

ambercycle





UNIChemCandi Indonesia "The Quality Food Company"



- Basic industrial chemical plants has been operational since the beginning of JIIPE, marking this as the first ecosystem of chemical in
- Having integrated ports in JIIPE, enables them to transport raw material and processed goods easily throughout Indonesia and overseas market

Latest Tenants on Chemical Cluster



100,000 Tons Will be

Hebang, a leading soda ash, ammonium Chloride and other agricultural industry products, entered JIIPE in Nov2024



In Apr2025, Golden Elephant purchased set of land in JIIPE to build and operate melamine, nitric acid and ammonium nitrate facility



Cleaner Energy and Sustainability Initiatives Zero Water Run off, SWRO, Waste Water Recycling and Solar Panel

Green Initiatives in JIIPE





Future Development:

148MW Floating Solar Panel

> 4MMTPA LNG Terminal

250MW x 2 LNG Power Plant







Special Economic Zone

Special Economic Zone Benefit

Fiscal Incentive		Non-Fiscal Incentives	
Tax Holiday (For SEZ main industries)	10 years zero CIT for minimum investment of USD 6.9 million (IDR 100 billion) + 2 years transition (50%)	Export Obligation	None
	15 years zero CIT for minimum investment of USD 34.5 million (IDR 500 billion) + 2 years transition (50%)	Foreign ownership	Full foreign ownership is allowed for all industries
	20 years zero CIT for minimum investment of USD 69 million (IDR 1 trillion) + 2 years transition (50%)	Domestic market sales	Zero percent duty for products with at least 40% local content (parts)
Tax Allowance (For other industries)	Reduction in net income from 30% of the amount invested, prorated at 5% for six years Losses carried forward up to 10 years Accelerated depreciation and amortization Dividends tax 10% or lower for treaty countries	Controlled Goods	Controlled goods not applied for entering KEK
		Licensing / One Stop Service	The SEZ administrators have the authority to carry out licensing, services, incentives and facilities, as well as supervision in SEZ based on NSPK.
Value Added Tax, Luxury Tax and Regional Tax	Exemption of VAT & Luxury Tax	Simplification of licenses	No more AMDAL required, instead the environmental approval from related department is enough (RKL-RPL).
	50-100% reduction of Regional Tax and Regional Duty	Immigration	 Special treatment for foreign workers VOA users could be extended up to 5 times Temporary resident status for foreign workers and their families Work permit: a maximum 5 years and can be extended for 5 years, for directors and commissioners is given only once and is valid during their tenure
Import Tax	Exemption of taxes in import (Import Duty, VAT, Luxury Tax, Import Income Tax) for both capital goods and raw materials	Land Titling	Right to Use Title up to 80 years

JIIPE Received Best Industrial Special Economic Zone award from the Coordinating Ministry for Economic Affairs of the Republic of Indonesia.



JIIPE Accumulated Achievement

IDR 98 Tn/ USD 6 Bn

of Accumulated Investment

39,656

of **Employment**





Annexures

Special Economic Zone in Indonesia

1. KEK Arun Lhokseumawe

Aceh Utara & Lhokseumawe, Aceh (PP No. 5/2017 - Februari 2017) Beroperasi Desember 2018

Kegiatan Utama:

- Industri Energi
- Industri Petrokimia dan Kimia Lainnya
- Industri Pengolahan Kelapa Sawit
- Industri Pengolahan Kayu
- Loaistik

2. KEK Sei Mangkei

Kab, Simalungun, Sumatera Utara (PP No. 29/2012 - Februari 2012) Beroperasi Januari 2015

Kegiatan Utama:

- Industri Pengolahan Kelapa Sawit
- Industri Pengolahan Karet
- Pariwisata
- Logistik

3. KEK Batam Aero Techni

Kota Batam, Kepulayan Riay (PP No. 67/2021 - Juni 2021)

Kegiatan Utama:

- Industri MRO (Maintenance, Repair, Overhaul) Pesawat

4. KEK Nongsa

Kota Batam, Kepulauan Riau (PP No. 68/2021 - Juni 2021)

Kegiatan Utama:

- IT-digital
- Pariwisata

5. KEK Galang Batang

Kab. Bintan, Kepulauan Riau (PP No. 42/2017 - Oktober 2017) Beroperasi Desember 2018

Kegiatan Utama:

- Industri Pengolahan Bauksit
- Logistik

11. KEK Singhasari

SLoC Malacca

Kab. Malang, Jawa Timur (PP No. 68/2019 - September

Kegiatan Utama: - Pariwisata

- Pengembangan Teknologi

12. KEK Sanur

Denpasar, Bali (PP No. 41/2022 - November 2022)

Kegiatan Utama: - Kesehatan

- Pariwisata



13. KEK Kura-Kura Bali

Denpasar, Bali (PP No. 23/2023 - April 2023) Kegiatan Utama:

- Pariwisata
- Industri Kreatif

14. KEK Mandalika

Kab, Lombok Tengah, NTB (PP No. 52/2014 - Juni 2014) Beroperasi Oktober 2017

Kegiatan Utama: Pariwisata

15. KEK MBTK

Kab. Kutai Timur, Kalimantan Timur (PP No. 85/2014 - Oktober 2014) Beroperasi April 2019

Kegiatan Utama:

- Industri Pengolahan Kelapa Sawit
- Industri Enerai
- Logistik

16. KEK Palu

Kota Palu, Sulawesi Tengah (PP No. 31/2014 - Mei 2014) Beroperasi September 2017

Kegiatan Utama:

- Industri Logam Dasar
- Loaistik



17. KEK Likupang

Kab, Minahasa Utara. Sulawesi Utara

(PP No. 84/2019 - Desember 2019)

Kegiatan Utama: Pariwisata



18. KEK Bitung

Kota Bitung, Sulawesi Utara (PP No. 32/2014 - Mei 2014) Beroperasi April 2019

Kegiatan Utama:

- Industri Pengolahan Kelapa
- Industri Pengolahan Perikanan
- Logistik

19. KEK Morotai

Kab. Pulau Morotai, Maluku Utara (PP No. 50/2014 - Juni 2014) Beroperasi April 2019 Kegiatan Utama:

- Industri Pengolahan Perikanan
- Pariwisata

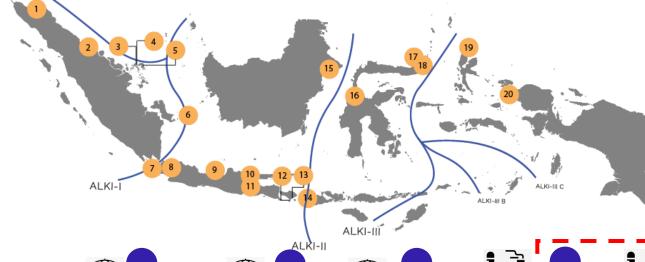


20. KEK Sorong

Sorong, Papua Barat (PP No. 31/2016 - Agustus 2016) Beroperasi Oktober 2019

Kegiatan Utama:

- Industri Pengolahan Nikel
- Industri Pengolahan Kelapa Sawit - Industri Hasil Hutan dan
- Perkebunan (Sagu)



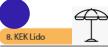
6. KEK Tanjung Kelayang

Kab. Belitung, Bangka Belitung (PP No. 6/2016 - Maret 2016) Beroperasi Maret 2019

Kegiatan Utama: Pariwisata

7. KEK Tanjung Lesung Kab. Pandeglang, Banten (PP No. 26/2012 - Februari 2012) Beroperasi Februari 2015

Kegiatan Utama: Pariwisata



Bogor, Jawa Barat (PP No. 69/2021 - Juni 2021)

Kegiatan Utama:

- Pariwisata





* KEK Pariwisata

- Industri Kreatif

A KEK Industri



9. KEK Kendal

Kab. Kendal, Jawa Tengah (PP No. 85/2019 - Desember 2019) Beroperasi Mei 2021

Kegiatan Utama:

- Industri Tekstil dan Busana
- Industri Furnitur dan Alat Permainan
- Industri Makanan dan minuman
- Industri Otomotif
- Industri Elektronik Logistik



Kab. Gresik. Jawa Timur (PP No. 71/2021 - Juni 2021)

- Kegiatan Utama: -Indusri Metal
- Industri Elektronik
- Industri Kimia - Industri Energi
- Logistik



Logistik





KEK in Java Island

Tenants in JIIPE

- World Class Foreign And Domestic Companies In Indonesia



PT Freeport Indonesia - Smelter (Construction) -



PT Xin Yi Glass Indonesia - Float Glass (Construction) -



PT Fertilizer Inti Technology - Fertilizer (Operational) -



PT Nippon Indosari Corporindo - Bread (Sari Roti) (Operational) -



PT Clariant Adsorbent Indonesia - Bleaching Earth (Operational) -



PT Hailliang NM Indonesia - Copper Foil (Construction) -



Bank Indonesia DKUT Wilayah Timur (Construction)



Ambercycle
- Petrochemical (Construction) -



PT Clariant Adsorbent Indonesia - Bleaching Earth (Operational) -



Pangansari Utama Food Distribution (Construction) -



PT Cahaya Maju Lestari
- Castor Oil (Post
Construction)-



PT Berlian Manyar Sejahtera - Port JIIPE (Operational) -

Other Tenants:

- Xinyi Solar Indonesia
- Golden Elephant Sincerity Chemical
- Hebang Biotechnology
- PT Clariants Indonesia
- PT Rodamas
- PT Tirta Bahagia



PT Sumber Baja Sejati Abadi - Light Steel Roof (Construction)



PT Adhimix PCI Indonesia - Precast (Operational) -



PT Unichemcandi Indonesia - Salt Refinery (Operational) -



World Class Tenants

Situated in Industrial Ecosystem Around the World

Xinyi Glass



Shenzhen Dongguan Wuhu Tianjin Jiangmen

Yingkou Deyang Beihai Zhangjiagang Hainan

Malaysia Industry Park

Industries surrounding Xinyi Glass' plants globally

- Automotive & Spareparts
- Basic Chemicals
- Equipment manufacturing
- Basic Chemicals
- Cleantech

- Aviation and Aerospace
- Petrochemicals
- Semiconductors
- Solar photovoltaic glass

Industries surrounding Hailiang's plants globally



- Electronic Household
- Electronic Information Equipment
- Hardware Machinery
- Battery

- Smelters and iron processing
- Copper pipe
- Petrochemicals
- Basic Chemicals





Port Estate – Deep Sea Port with 14-16M Depth

Conveyor Belt has been Connected to PTFI Special Jetty to Smelter Facility





Handling Unusual Size Cargo for PTFI Equipment



Weight: 300 tons Length: 18 meters Width: 8 Meters Height: 18 Meters



Weight: 125 tons Length: 39 meters Width: 6 Meters Height: 5 Meters



Weight: 325 tons Length: 55 meters Width: 7 Meters Height: 8 Meters

