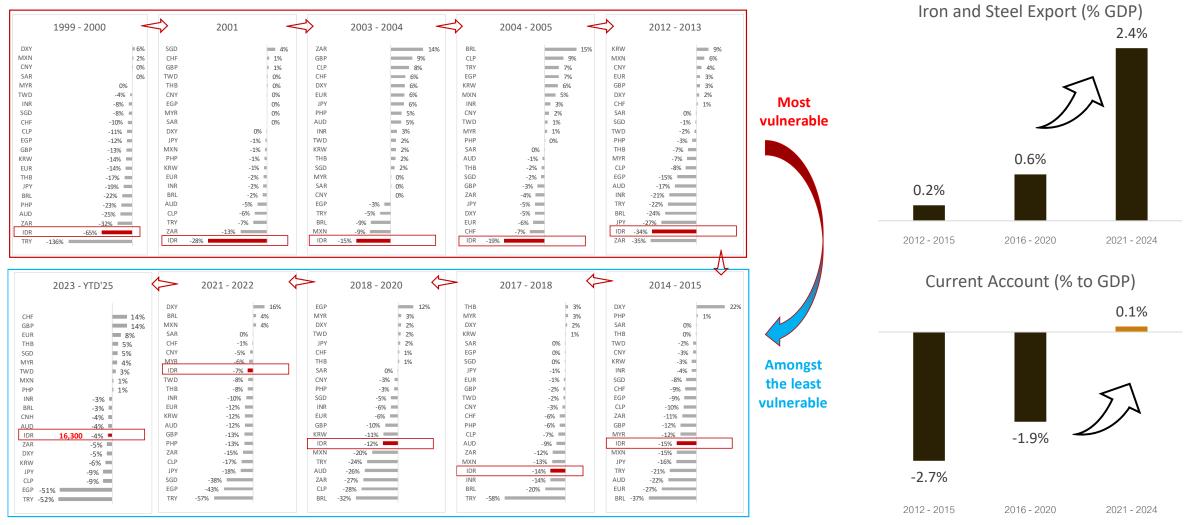


Rupiah Two Decades of Transformation





Completed Key Infrastructures Will Enable Development of New Economic Growth Centre



Indonesia has a concrete toll road development plan...

Indonesia has **significantly accelerated toll road development** in the last 10 years through the Trans-Java Toll Road and Trans-Sumatra Toll Road.

Toll road development in Indonesia

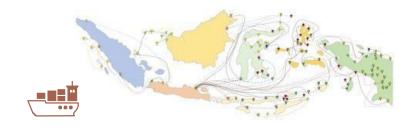


Logistic Performance Index: Indonesia

2010 **2.76**



2023 **3.00** Sea toll program grows traffic in Eastern Indonesia through interconnectivity and economic support



Since 2019, the sea toll program has connected...

...and propelled the growth of cargo in the east



33 main sea routes



The air toll program has developed pioneering flights across Indonesia



21 coordinating points

220 new passenger routes

41 new cargo routes

Improved Connectivity Drives the Spread of Industrial Development on Garment and Textiles



Labor-Intensive Industries

Current State of Textile Industry Workforce in Indonesia

3.98 Million

Number of total workers in textiles sector



19.9%

of manufacturing sector workforce

With Trans-Java, majority of factory relocations are choosing factory areas outside of established industrial zones, presenting a unique opportunity to boost economic development in Indonesia's smaller cities

From just **2 global textile brands alone**, the factory relocation from overseas to Indonesia could generate up to **67,870 new jobs** Indonesia **this year.**

Banten

Serang, Tangerang

2 Factories

1.520 Workers

Central Java

Brebes, Boyolali, Demak, Slawi,

Batang, Kedungkelor, Pekalongan

10 Factories

60.481 Workers

East Java

Pleret

1 Factory

400 Workers

West Java

Cirebon, Majalengka, Subang, Purwakarta, Karawang, Cimahi, Bekasi

11 Factories

5.469 Workers

With global supply chains shifting, **Indonesia has a** growing opportunity to attract factory relocation. Strengthening port infrastructure, road access, power and utilities is essential to support job creation and investment in labor-intensive industries



Infrastructure



Road Access Power & Utilities

TRANS SUMATERA:

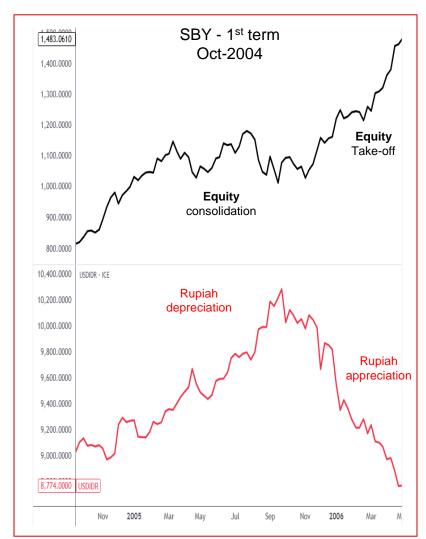
Completion: 1.057 km

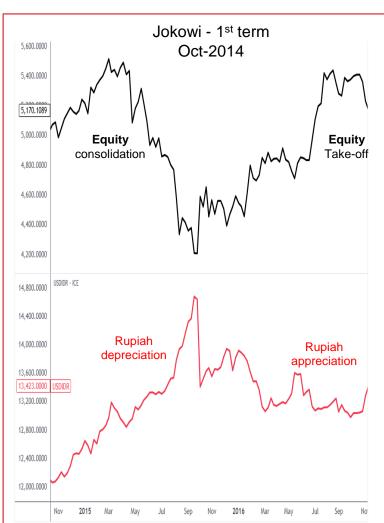
Financing Need to Connect Lampung to North Sumatera:

Rp161 T

New political cycle → Consolidation → Take-Off



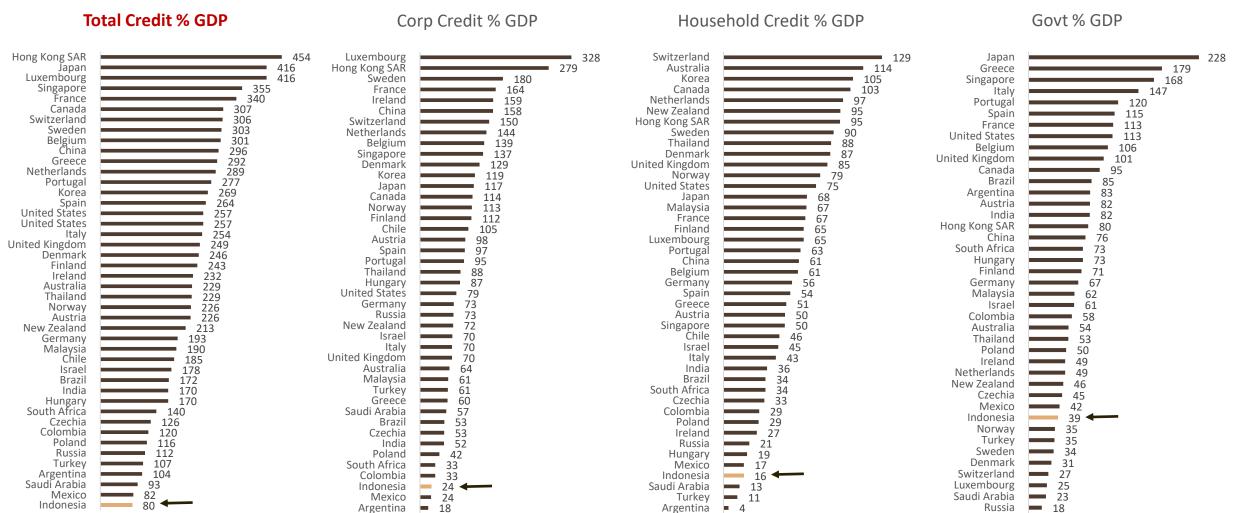






Least leveraged country





Argentina

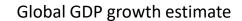
Argentina

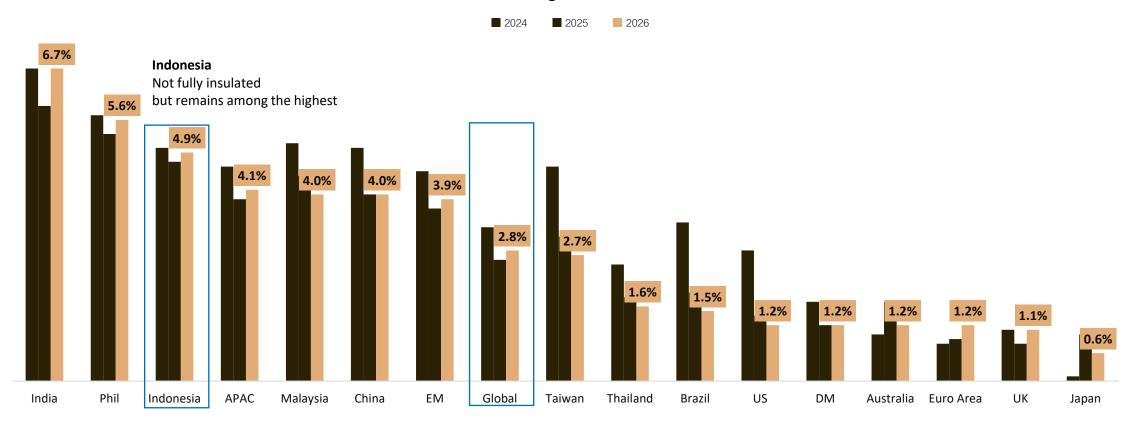
Source: BIS, DEN

Russia

Indonesia growth remains among the highest





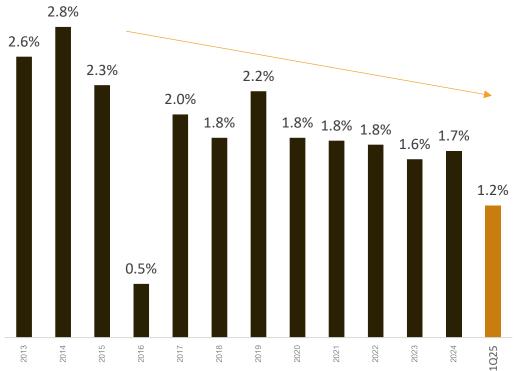


Source: CEIC, DEN

Deregulation to Push Investment







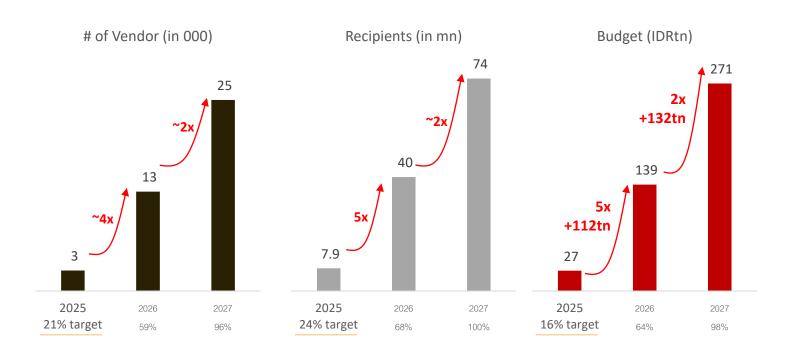
Key Deregulation Plans:

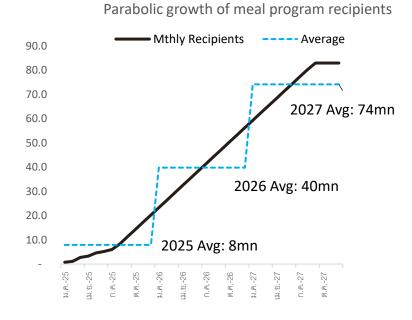
- 1) Business Licenses
 - Local minimum content incentives
 - Permits
- 2) Import Deregulation
 - Tightening illegal import
 - Border security, quarantines
- 3) Labour-intensive Sectors
 - Textile and articles
 - Textile supply chain under national strategic project status

Meal Program rollout estimation



- Low base of 2025
- Budget & recipient to 5x in 2026 > mass market consumption





Free Nutritious Meal (MBG) as a Pro-Jobs, Pro-Poor, and Pro-Equality Program



Free Nutritious Meal Program (MBG)

Budget 2025 : Rp171 T (~USD10,7 Bio)

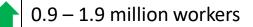
: 82.9 million beneficiaries Target

(32.000 SPPG)

Economic and Social Impact Simulation



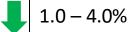


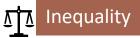


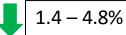


Agri sector: +2.3% GDP 1.6 million farmers









^{*} The positive GDP impact is limited as the funding is reallocative.

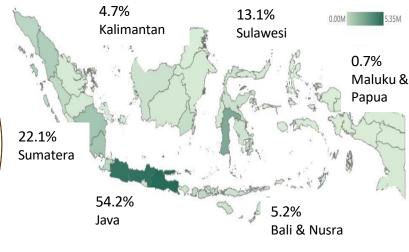
These positive impacts require timely & effective MBG execution

Supply Chain



Rice Production

Total Rice Production 2024: 30.6 million tonnes



Enabling Programs:



Food Self-sufficiency Program



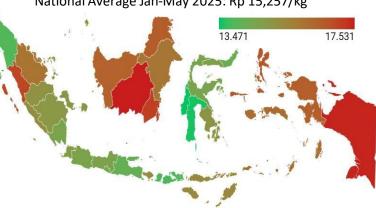
Genomic Sequencing



Inter-Region Connectivity

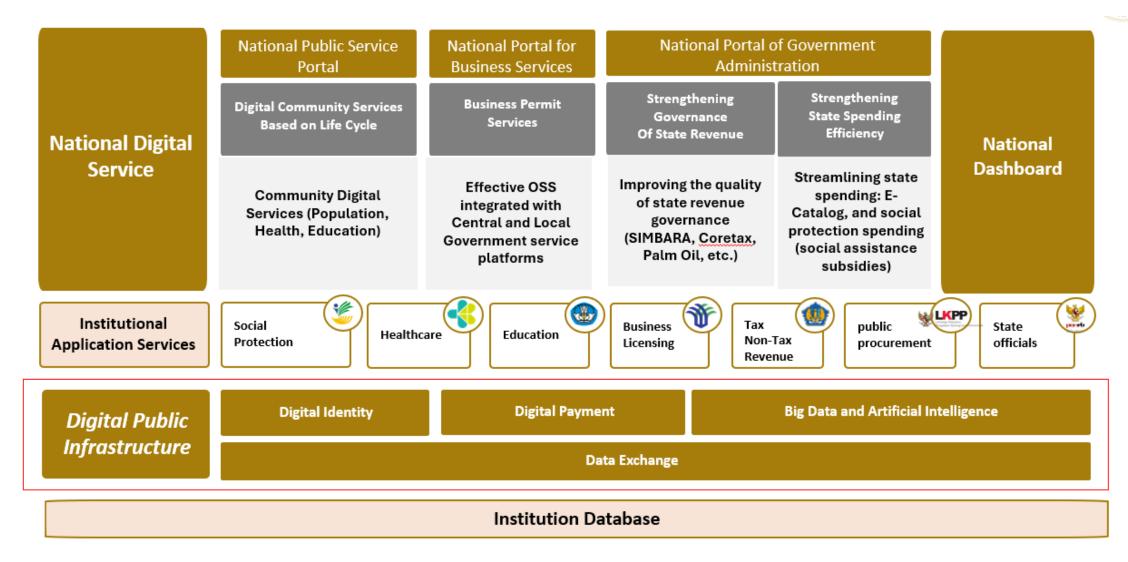
Rice Price Across Provinces

National Average Jan-May 2025: Rp 15,257/kg



Key Focus (1/2) – Efficiency and Governance Improvements via Digitalization





Key Focus (2/2) – Financial Center



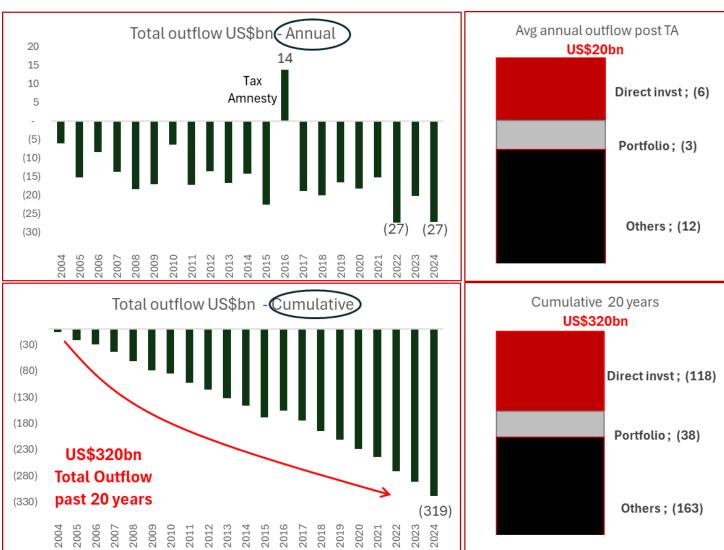
Average Residential Outflow of US\$20bn due to:

- Regulation uncertainty
- Lack of return
- Lack of investment products

Financial centre designed by the user, for the user

Impact:

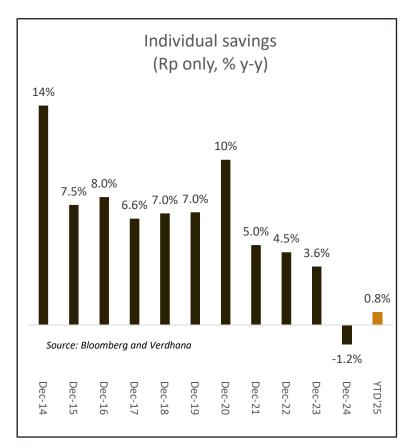
- Improved liquidity
- Lower cost of financing
- Less IDR depreciation

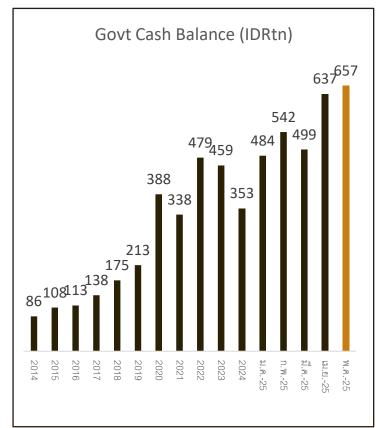


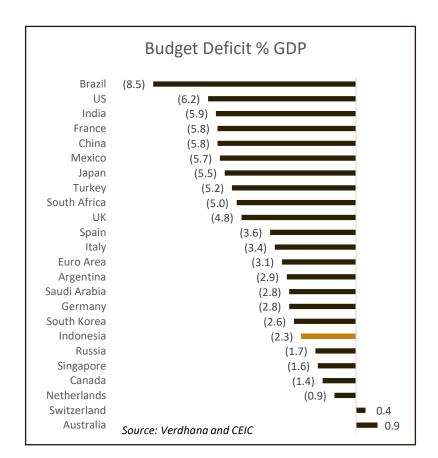
Short-term: Weak Demand → Fiscal stimulus



Near term growth driver: Fiscal Stimulus and Meal Program

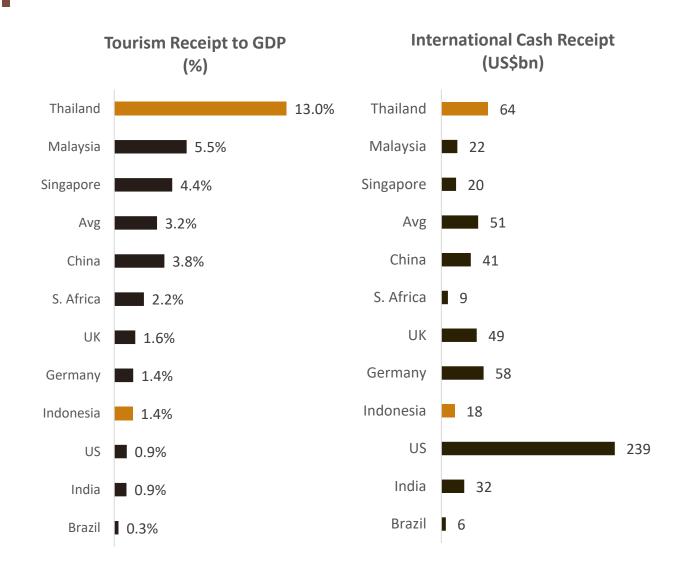




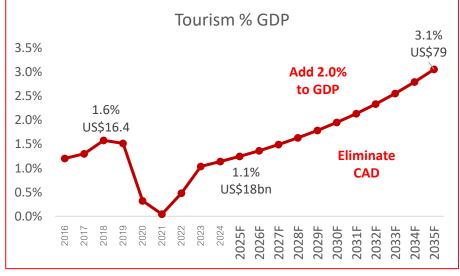


Potential Sectors (1/3) – Tourism









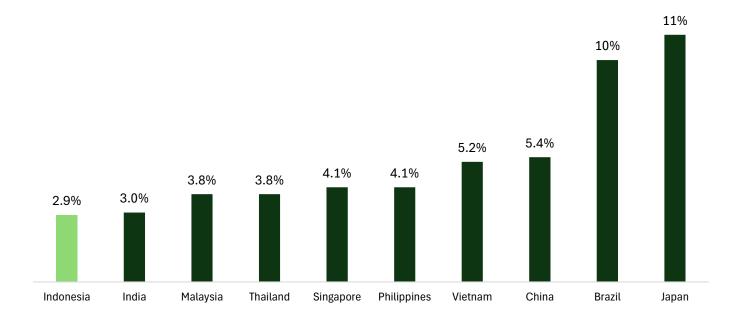
Potential Sectors (2/3) – Healthcare



Healthcare reform:

- Underpenetrated, yet rapidly growing
- In-line with government priority of human capital

Health Expenditure as % of GDP

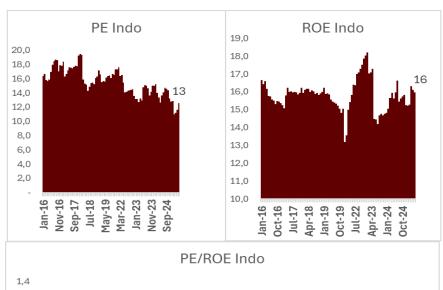


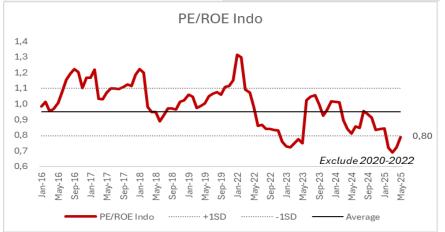
Potential Sectors (3/3) – Financials

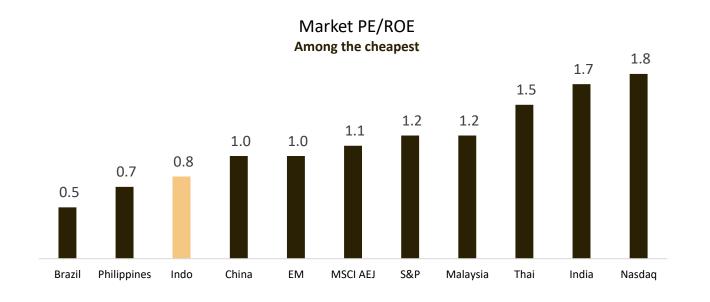
REDURENCON NASHON A

Financials and Portfolio Investment:

- Declining PE, but stable ROE
- Cheap valuation relative to historical and peers

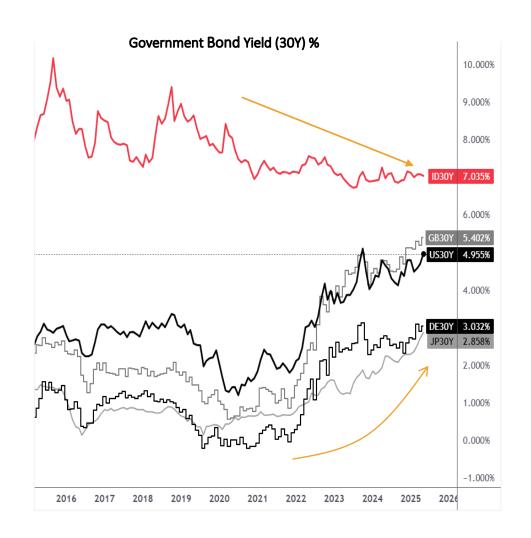






Divergence - Bond and Equity



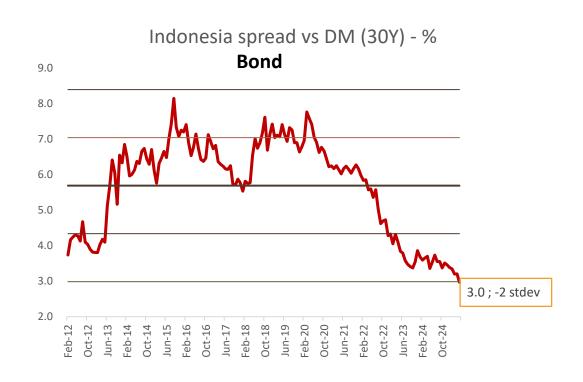


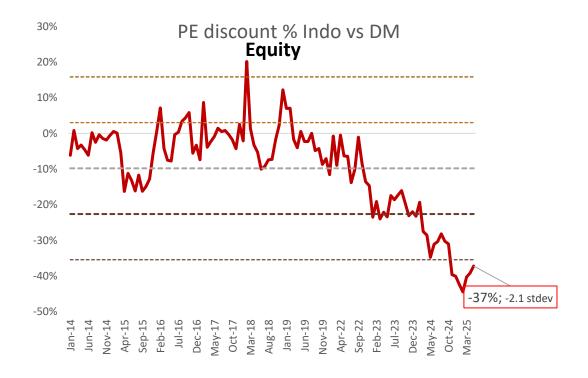


Divergence - Bond and Equity



Bond spread narrowed, but equity discount widened





Lagging currency and equity market performance



