

# **Investor Presentation**

**For 1Q17** 

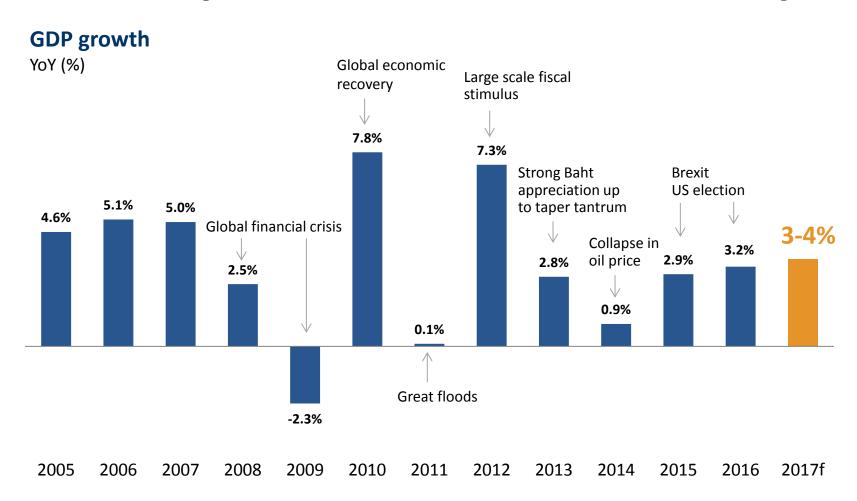


# **Bangkok Bank**

- 1. Operating Environment
- 2. Bangkok Bank's Position
- Our Key Focus & Strategy
- 4. Our Financial Results 2016 & 1Q17



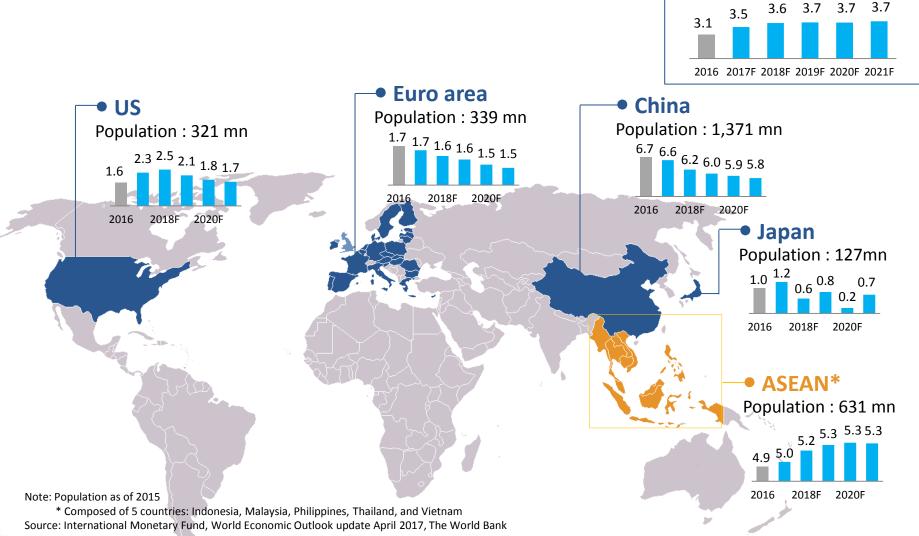
# The Thai Economy: Steady Trend of Moderate Recovery



Source: National Economic and Social Development Board of Thailand and Bank of Thailand 2017f GDP forecast by Bangkok Bank
Since 2012 GDP Revised by Chain Volume Measures



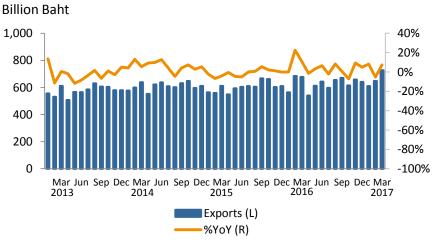
# With Modest Global Recovery, ASEAN Presents Major Opportunities Going Forward



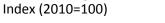
World Population: 7.3 bn

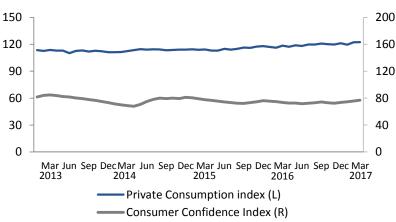
# Fiscal Spending Supports Thailand's Recovery

### **Exports**

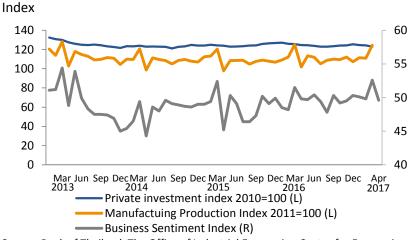


### **Consumption** indicators

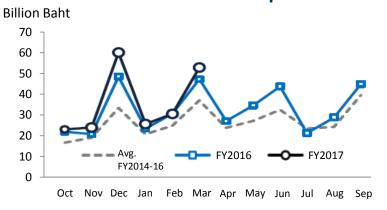




### **Investment** indicators



### **Government investment expenditure**



Note: Excluding subsidies/grants and other



# Infrastructure Projects in the Pipeline

# 2015-2022 Infrastructure Projects 1.797 Trillion Baht

- Inter-city rail network
  Baht 1,184.1 billion
- Transportation in
  Bangkok & vicinity
  Baht 396.6 billion
- Highway network
  Baht 160.4 billion
- Water transportation
  Baht 3.9 billion
- Air transport
  Baht 51.6 billion



# 2017 Transport Action Plan 36 Projects, 896 Billion Baht

- Inter-city rail network
- Under construction: Chira-Khonkhaen
   Mapkabao-Chacherngsao
- Approved by the cabinet: 2 projects
- To be proposed to the cabinet: 4 projects
- Transportation in Bangkok & vicinity
- Under procurement: Yellow/Pink/Orange Lines
- Proposal development: 7 lines
- Highway network
- Under construction: Bang Pa In-Korat
   Bang Yai-Kanchanaburi
   Bangkok-Rayong
- Air Transport
- Under construction: Suvannabhumi Phase II
- Other Projects
- High-speed trains: Bangkok-Korat, Bangkok-Rayong
- Eastern Economic Corridor

Source: Office of Transport and Traffic Policy and Planning, Ministry of Transport

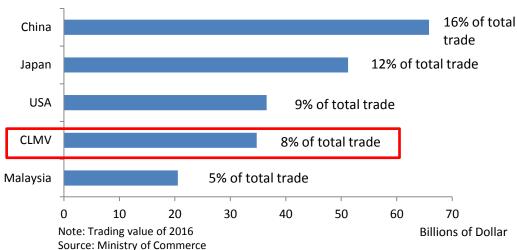


# Opportunities from Regionalization & Urbanization

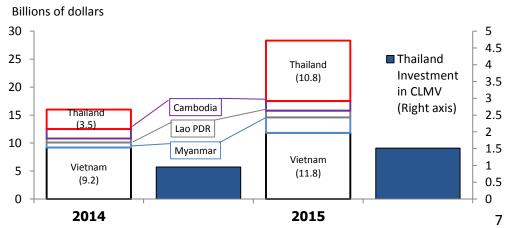
### **Higher Connectivity in the AEC**

# **GMS CORRIDORS**

## **Thailand's Top 5 Trading Partners**



### FDI into Thailand & CLMV and Thailand's Investment in CLMV





# **Thailand's New Engine of Growth**



Next-Generation Automotive



**Smart Electronics** 



Affluent, Medical & Wellness Tourism

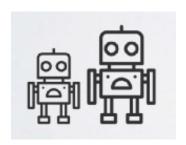


Agriculture & Biotechnology



Food for the Future

# **10 Target Industries**



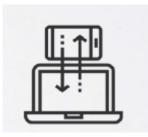
**Robotics** 



**Aviation & Logistics** 



**Biofuels & Biochemicals** 



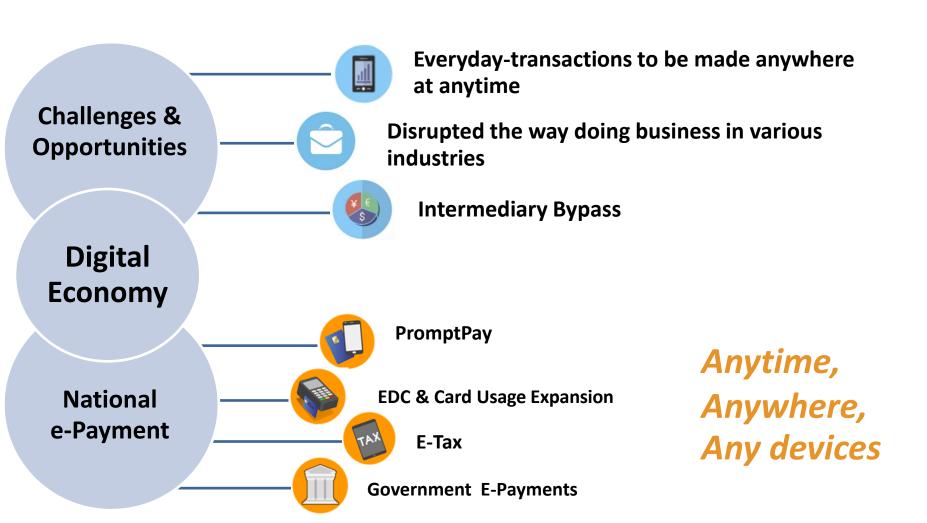
Digital



Medical Hub



# **Digitalization**





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# Scale and Franchise Leadership

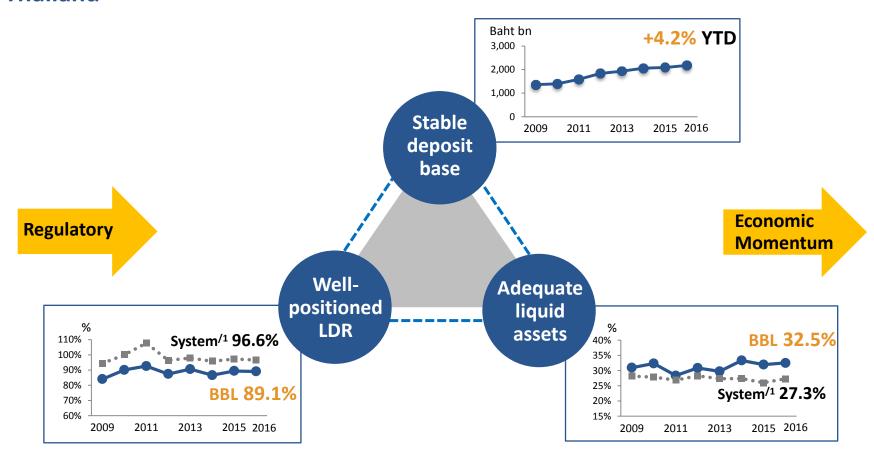
Our strong, long-standing relationships and extensive regional network position us to benefit from the opportunities provided by current market trends





# **Sustainable Liquidity and Funding**

Our respectable liquidity ratio is supported by diversified customer base in Thailand

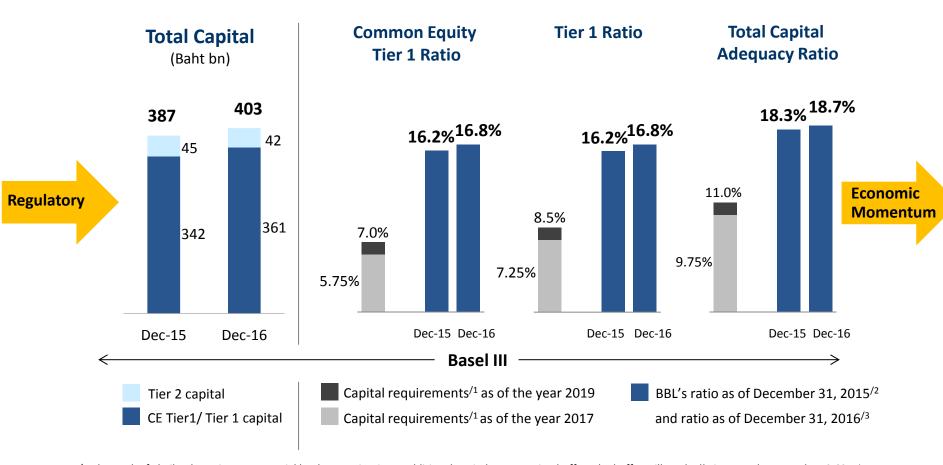


Note: Data as at December 2016 /1 System refers to all commercial bank in Thailand Source: Bank of Thailand, Bangkok Bank Analysis



# **Strong Capital Position**

Our prudent policy of capital and liquidity enable us to capture future business opportunities while meeting the challenges of regulatory requirements



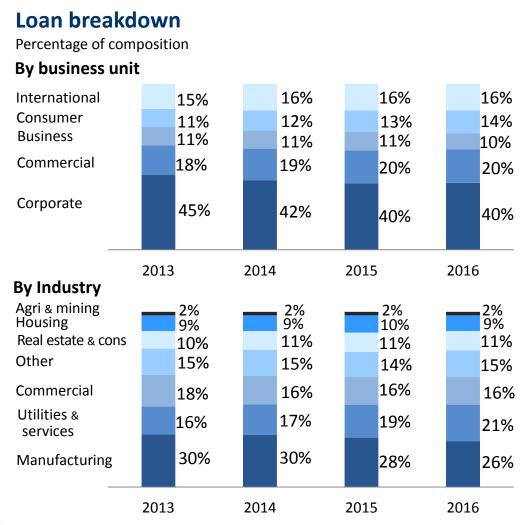
Note: /1 The Bank of Thailand requires commercial banks to maintain an additional capital conservation buffer. The buffer will gradually increase by more than 0.625% each year from January 1, 2016 until it reaches more than 2.5% in January 1, 2019

/2 The ratios include net profit for the second half of 2015 and the deduction of dividends to be paid in May 2016 /3 The ratios include net profit for the second half of 2016 and the deduction of dividends to be paid in May 2017



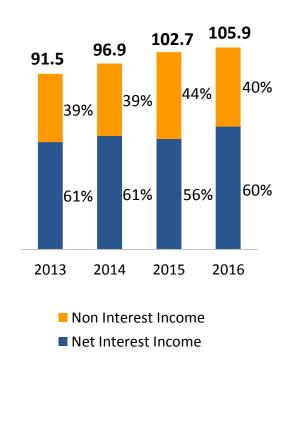
# **Resilient Position Across Business Cycle**

# **Diversification supports earning stability**



### Income breakdown

Baht bn, Percentage of composition



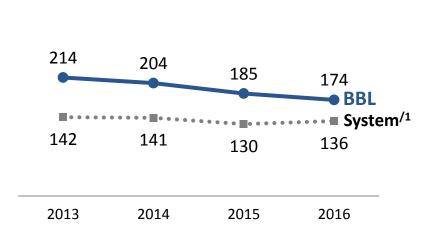


# **Resilient Position Across Business Cycle**

# Sound loan asset quality reflects our conservative stance

### **Coverage ratio**

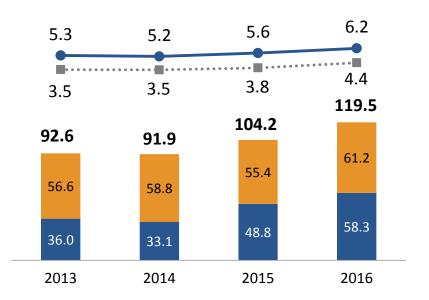
Percentage



Note: /1 System refers to all commercial bank in Thailand Source: Bank of Thailand, Bangkok Bank Analysis

### Loan loss reserves, LLR/Loan

Billion Baht, Percentage



BBL's Excess reserves over BOT requirement (Bn Baht)

BBL's Required Reserve by BOT (Bn Baht)

BBL's LLR/Loans (%)

System's LLR/Loans (%)



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# **Our Key Focus & Strategy**

# **Short-term**

Go through transition period together with customers

Leverage our scale and franchise leadership

**Tailor products** 

- Utilize our extensive network, long-term relationships and full range of products & services
- Support customers to reach out to new markets

# and services to customer needs

- Offer total solutions with full suite of best-inclass financial solutions
- Support customers in adapting to rapidly evolving sector dynamics

# Long-term

Sustainability growth

Digital capabilities

- Continue to improve customer experience by further developing digital technology
- Capture new trends and digital practices



# **Bangkok Bank**

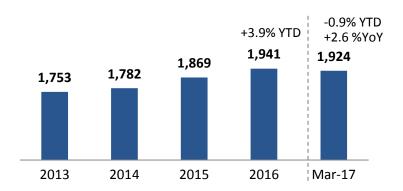
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# **Overall Financial Positions**

### Loans

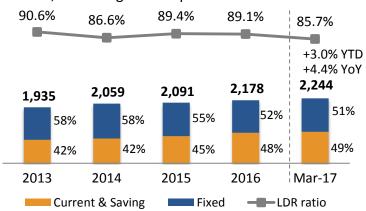
Billion Baht



# **Deposit**

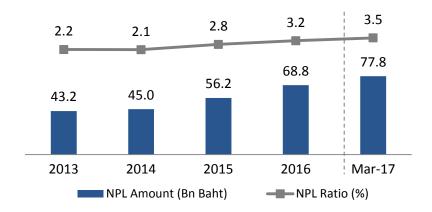
**Bangkok Bank** 

Baht bn, Percentage of composition



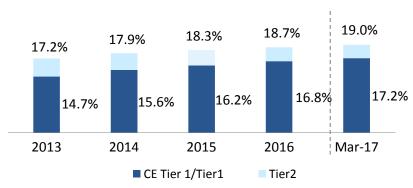
### **NPL amount, NPL ratio**

Billion Baht, Percentage



# **CE Tier1, Capital Ratio\***

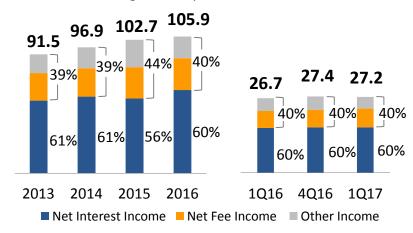
Percentage



# **Total Income and Operating Expenses**

### Income breakdown

Baht bn, Percentage of composition



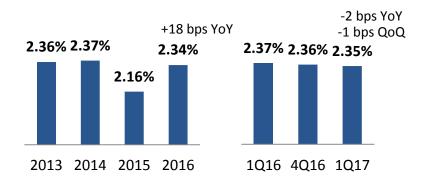
### Net fee income

Baht bn



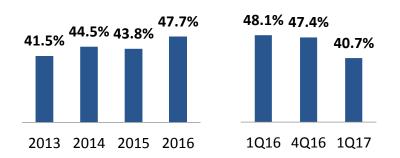
### NIM

Percentage



### Cost-to-income ratio

Percentage

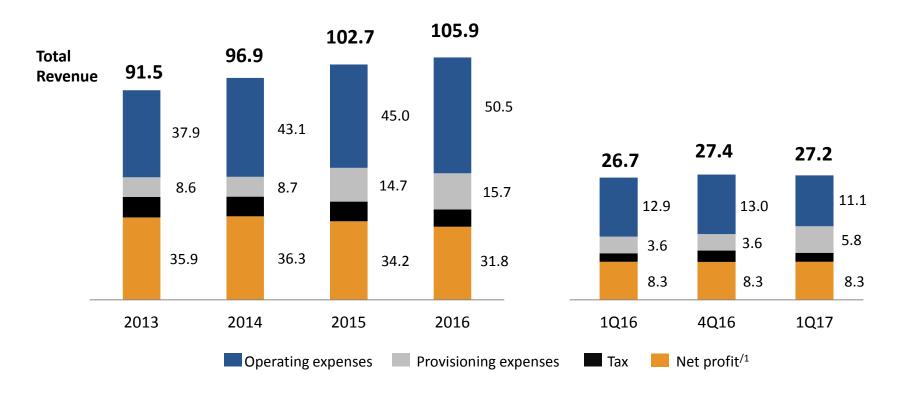




# **Overall Profitability**

# **Profitability drivers**

**Billion Baht** 



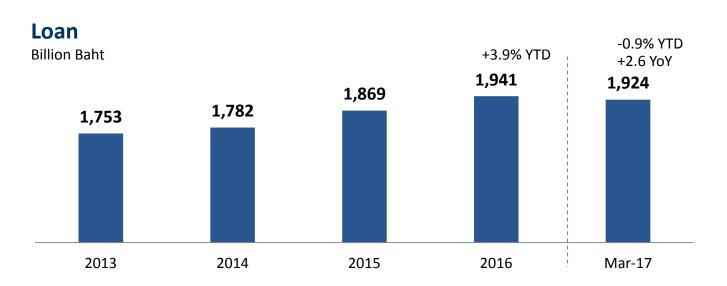
Note: /1 Owners of the Bank



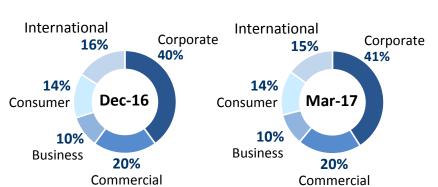
# **Appendix**



# **Loan Growth and Composition**

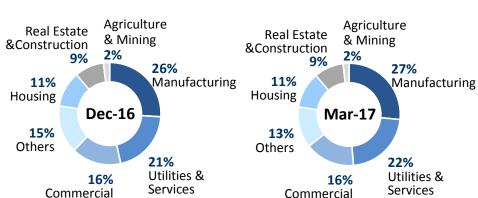






# **Loan by Industry**

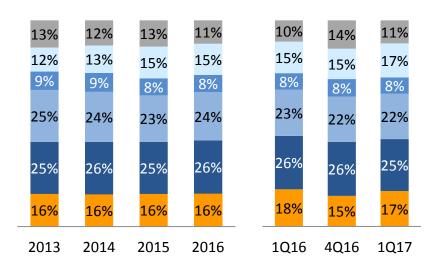
Percentage of composition



# Fee Income

### Fee income breakdown

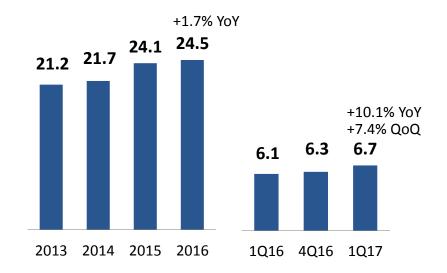
Percentage of composition



- Other Fees and Commissions
- Bancassurance and Mutual Funds
- Global market services
- Transaction services
- Credit Card business
- Loan related fee

### Net fee income

Baht bn





# **Financial Position**

Baht mn

	Dec-13	Dec-14	Dec-15	Dec-16	Growth	Mar-17	Gr	owth
					%YTD		%QoQ	%YoY
Loans <sup>/1</sup>	1,752,667	1,782,233	1,868,903	1,941,093	3.9%	1,923,953	-0.9%	2.6%
Deposits	1,935,272	2,058,779	2,090,965	2,178,141	4.2%	2,244,032	3.0%	4.4%
LDR	90.6%	86.6%	89.4%	89.1%	-0.3%	85.7%	-3.4%	-1.5%
NPL	43,228	45,046	56,226	68,841	22.4%	77,772	13.0%	25.8%
NPL ratio	2.2%	2.1%	2.8%	3.2%	0.4%	3.5%	0.3%	0.6%
LLR to NPL	214%	204%	185%	174%	-11%	160%	-14%	-14%
LLR to loans	5.3%	5.2%	5.6%	6.2%	0.6%	6.5%	0.3%	0.7%
Liquid assets/2	772,733	920,034	906,648	956,847	5.5%	1,034,151	8.1%	3.1%
Liquid asset to total assets	29.8%	33.3%	32.0%	32.5%	0.5%	34.5%	2.0%	0.4%
CET1/Tier 1 ratio/3	14.7%	15.6%	16.2%	16.8%	0.6%	17.2%	0.4%	0.7%
CAR/3	17.2%	17.9%	18.3%	18.7%	0.4%	19.0%	0.3%	0.5%

### Note:

<sup>/3</sup> The ratios were included net profit and deducted dividend



<sup>/1</sup> Loans = Loans to customers Less Deferred revenue

<sup>/2</sup> Liquid assets consist of cash, interbank and money market assets, claims on securities and trading & available-for-sale securities

# **Financial Performance – Year**

					Baht mn
	2013	2014	2015	2016	Growth (%)
					YoY
Net interest income	55,879	58,997	57,510	63,998	11.3%
Net fee income	21,239	21,726	24,071	24,492	1.7%
Non-interest income	35,579	37,860	45,219	41,860	-7.4%
Total income	91,457	96,857	102,728	105,858	3.0%
Operating expenses	37,947	43,087	45,045	50,505	12.1%
Provisioning expenses	8,593	8,687	14,654	15,728	7.3%
Net profit/1	35,906	36,332	34,181	31,815	-6.9%
EPS <sup>/1</sup> (Baht per share)	18.81	19.03	17.91	16.67	-6.9%
NIM	2.36%	2.37%	2.16%	2.34%	0.18%
Net fee income ratio	23.2%	22.4%	23.4%	23.1%	-0.3%
Cost to income ratio	41.5%	44.5%	43.8%	47.7%/2	3.9%
ROA <sup>/1</sup>	1.45%	1.39%	1.21%	1.09%	-0.12%
ROE <sup>/1</sup>	12.62%	11.66%	9.91%	8.59%	-1.32%

Note:

/1 Attributable to the Bank



# **Financial Performance – 1Q17**

Baht mn

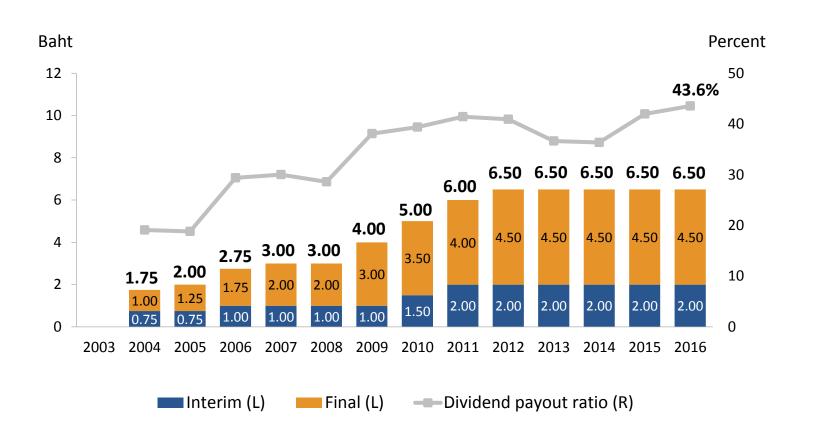
	1Q16	4Q16	1Q17	Growth (%)	
				QoQ	YoY
Net interest income	16,034	16,303	16,277	-0.2%	1.5%
Net fee income	6,103	6,255	6,719	7.4%	10.1%
Non-interest income	10,672	11,063	10,939	-1.1%	2.5%
Total income	26,706	27,366	27,216	-0.6%	1.9%
Operating expenses	12,856	12,968	11,082	-14.5%	-13.8%
Provisioning expenses	3,644	3,596	5,806	61.5%	59.3%
Net profit <sup>/1</sup>	8,317	8,267	8,305	0.5%	-0.1%
EPS <sup>/1</sup> (Baht per share)	4.36	4.33	4.35	0.5%	-0.1%
NIM	2.37%	2.36%	2.35%	-0.01%	-0.02%
Net fee income ratio	22.9%	22.9%	24.7%	1.8%	1.8%
Cost to income ratio	48.1%	47.4%	40.7%	-6.7%	-7.4%
ROA <sup>/1</sup>	1.16%	1.13%	1.13%	0.00%	-0.03%
ROE/1	9.14%	8.77%	8.81%	0.04%	-0.33%

Note:

/1 Attributable to the Bank



# **Dividends and Payout Ratio**





# **Long-standing International Presence**

32 international branches



Branches: 1

Number of Years: 59

### **Cayman Island**

Branches: 1
Number of Years: 1

### **USA**

Branches: 1 Number of Years: 51

### Laos

Branches: 2 Number of Years: 23

### Myanmar

Branches: 1

Number of Years: 21

### Malaysia/1

Branches: 5

Number of Years: 58

### **Singapore**

Branches: 1

Number of Years: 60

Note: As at March 2017

/1 Wholly-owned subsidiaries

Source: Bangkok Bank filings

# in 15 economies

### Vietnam

Branches: 2

Number of Years: 24

### China/1

Branches: 6

Number of Years: 30

### Japan

Branches: 2

Number of Years: 61

### **Philippines**

Branches: 1

Number of Years: 21

### Taiwan

Branches: 3

Number of Years: 51

### **Hong Kong**

Branches: 2

Number of Years: 62

### Cambodia

Branches: 1

Number of Years: 2

### Indonesia

Branches: 3

Number of Years: 44



# **2017 Financial Targets**

Consolidated	2017 Financial Targets
Loan growth	4-6%
NPL ratio (gross)	Slightly increase
Net interest margin (NIM)	Maintain
Net fee income growth	Up to mid single digit
Cost to income ratio	Mid-40s

Note: The above financial targets are based on the Bank's preliminary estimates that may change due to the operating environments and other unforeseen circumstances.



# For Further Information

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